



Surmountable Challenges: Leadership when NOTHING is Easy

Jason R. Evans

Johnson & Wales University

WARNING

**No leadership texts or experts were
consulted in the making of this
presentation.**

*Survival =
Efficiency
Exchange
Innovation*



We the People

insure domestic Tranquility, provide for the common and our Posterity, do ordain and establish this Constitution

Article I

Section 1 All legislative Powers herein granted shall be vested in a Congress of the United States, which shall consist of a Senate and Representatives.

Section 2 The House of Representatives shall be composed of Members chosen every second Year by the People of the several States, in each State shall have Qualifications requisite for Electors of the most numerous Branch of the State Legislature.

No Person shall be a Representative who shall not have attained to the Age of twenty five Years, and been seven Years a Citizen of the United States, and who shall not, when elected, be an Inhabitant of that State in which he shall be chosen.

Representatives and direct Taxes shall be apportioned among the several States which may be included within this Union, according to their Numbers, which shall be determined by adding to the whole Number of free Persons, including those bound to Service for a Term of Years, and not taxed, three fifths of all other Persons. The actual Enumeration shall be made within three Years after the first Meeting of the Congress, and within every subsequent Term of ten Years, in such Manner as they shall by Law direct. The Number of Representatives shall not exceed thirty Thousand, but each State shall have at Least one Representative, and until such Enumeration shall be made, the State of New Hampshire shall be entitled to choose three, Massachusetts eight, Rhode Island and Providence Plantations one, Connecticut five, New York one, New Jersey four, Delaware one, Maryland one, Virginia ten, North Carolina five, South Carolina five, and Georgia three.

When vacancies happen in the Representation from any State, the Executive Authority thereof shall issue Writs of Election to fill such Vacancies.

The House of Representatives shall choose their Speaker and other Officers, and shall have the sole Power of Impeachment.

Section 3 The Senate of the United States shall be composed of two Senators from each State, chosen by the Legislature thereof, for six Years; and each Senator shall have one Vote.

Article I, Section 8:

The Congress shall have Power to lay and collect Taxes, Duties, Imposts and Excises, to pay the Debts and provide for the common

Defense and **general**

Welfare of the United States

**US FOOD
DYE BAN**



BAN



Form **1040-SR** Department of U.S. Treasury

Filing Status
Check only one box.

☐ Single
☐ Head of household

If you check either box, enter your name if the c

Your first name and middle i

If joint return, spouse's fir

ome address (number

post offi

Form **1040** U.S. Treasury

Filing Status
Check only one box.

☐ Single
☐ Head of household

If you check either box, enter your name if the c

Your first name and middle i

If joint return, spouse's fir

Difficult on the best of days.



Individualism



Fact \neq Fact



No Context



No Boundaries

Organizational LEADERS & The General Welfare

WHOSE?



THE ORGANIZATION

Getting even more difficult.



But not impossible.

The Indispensability of Leadership

~~Why my organization exists.~~
Why my organization *MUST*
exist.

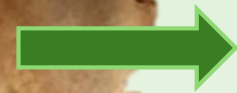
~~Why my position exists.~~
Why my position *MUST*
exist.



THEN LIVE IT EVERY DAY

The Indispensability of Leadership

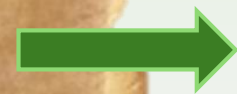
Survival =



General welfare of the organization

Tactical planning > strategic planning

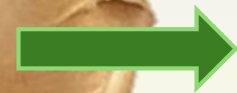
Efficiency



Clarify & justify

Think "Pareto"

Exchange

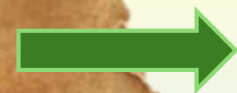


The head loop-closer

The culture-maker

The consummate input seeker

Innovation



The B-H model of investing

Big ideas = big reward

The inspiration of inspiration

Imagine the adjacent possible—IN FOOD

